

A Joint Venture of GE, Toshiba, & Hitachi

Jack D. Fuller
Chief Executive Officer

Global Nuclear

P.O. Box 780, Mail Code A20 Wilmington,NC 28402 910-675-6715, Fax 910-675-6666 Jack.Fuller@gnf.com

April 5, 2002

ENC 2002

Lille, France, October 9, 2002

Invited Paper - Outline Draft

Title: "Nuclear Fuel - Globalization, Consolidation and Challenge"

Author: Mr. Jack Fuller, Chief Executive Officer

Global Nuclear Fuel

Customer requirements drive the industry

- ? Global variation (Europe, North America, Asia)
 - ? Diverse demands, operational requirements
 - ? De-regulation, excess capacity/slower demand growth driving cost competitiveness as a key
 - ? Increasing demands on fuel performance
- ? Requires diverse, flexible Fuel Products and Services solutions

∠ Fuel Products and Services - New requirements and challenges

- ? Supplier Consolidation
 - ? Many former fabricators now three strong international suppliers
- ? Fuel Technology and Performance
 - ? Strong advances: Fuel cycle costs, Margins, Reliability
- ? Design and Methods Technology
 - ? Consolidation, Automation, Globalization
 - ? New tools: Key to enhanced Fuel/Plant performance
- ? Regulatory Requirements
 - ? Plant licensing and environmental requirements stable
 - ? Transportation requirements continuing change and inconsistency
- ? Technical Talent
 - ? Need to pro-actively develop renewed sources of talent

∠ Summary